

Mitcham Health and Wellbeing Hub

Scoping the Options Appraisal for the Economic Case

Introduction

The Mitcham Health and Wellbeing Hub programme proposes to facilitate delivery of health and wellbeing services for the population of Mitcham and surrounding areas, aligned to the East Merton Model of Health & Wellbeing. A cornerstone of the programme is the development of a new Health and Wellbeing Hub. Development of the new hub involves the submission of a capital investment business case to obtain funding from NHS sources.

All NHS capital business cases are written using the 5 cases model developed by the Office of Government Commerce (OGC) as specified in the HM Government Green Book. The development of compliant business cases for capital projects exceeding £15m is being supported by the Better Business Case Guidance and training programme.

Case	The case name	
1	Strategic Outline Case	The case for change was agreed during 2019 and supported by the Health and Care together Board in July 2021.
2	Economic Case	The analysis of the options for delivery assessing the wider benefits and risks of each option to generate a preferred option
3	Commercial Case	The structure of the project delivery and the risk management of the preferred option.
4	Financial Case	The capital and revenue impacts of the preferred option demonstrating revenue viability and capital value for money and funding sources for affordability
5	Management Case	The governance and assurance process to deliver the scheme and its benefits.

The Economic Case

The economic case assesses the short list of options identified to be able to deliver the programme. The programme mandate is based on the report to the Health and Care together Board and the service delivery proposed in that report which has been developed from engagement processes up to 2019.

The 5 cases model requires the options to be assessed against Do nothing/Do minimum options which set the benchmark for delivering the desired outputs.

It is proposed to develop the options shown below for evaluation in facilitated workshops.

ID	Description	Description
1	Do Nothing	No changes to services or facilities
2	Do minimum	Develop services across the current primary care, community health and social care estate and the virtual environment.
3	Invest in facilities and services at Birches Close	Develop Birches as the Health and Wellbeing Hub combined with other distributed and virtual initiatives
5	Invest in facilities and services at the Wilson	Develop Wilson as the Health and Wellbeing hub combined with other distributed and virtual initiatives
6	Invest in facilities and services at Sibthorpe Rd Car Park	Develop Sibthorpe Rd car park as the Health and Wellbeing hub combined with other distributed and virtual initiatives

The process includes the following steps:

- 1) Finalisation of the options based on completion of the project briefing and schedule of accommodation.
- 2) Definition of benefits and risks of each option by the programme team.
- 3) Identification of the stakeholders to be involved in the facilitated workshops.
- 4) Approval of the benefits appraisal document and participants by the Project Board.
- 5) Facilitated Workshop 1 to rank and weight benefits to provide a scoring system for a future workshop.
- 6) Facilitated Workshop 2 to score the options against the benefits criteria.
- 7) The programme team to complete the sensitivity analysis.
- 8) Report Preferred option to the Project Board.
- 9) Feed back to workshop participants.

Previous options appraisals

An Outline Business Case was being developed in 2016 based on a different model of care, scope of services and scale of investment. However, the work involved options appraisal work shops and the work will be used to inform the current programme taking note of the changes.

Previous work in 2016 identified a range of benefits and evaluation criteria which will be revisited to test their applicability to the revised health and well-being programme. These criteria included improving health and well-being, co-location of services, accessibility, and project deliverability.